



Build Milton Better

A Stronger Economy to Fund a Better Milton

A practical plan for more local jobs, new municipal revenue, better services, and less pressure on homeowners.

GEORGE MINAKAKIS FOR MAYOR

2026-2030 PLATFORM

FOR ME, IT IS DEEPLY PERSONAL

Why I am running for Mayor

Milton is more than home for me. It is part of who I am.

I grew up here and have watched this community change through almost every stage of my life. As a kid, I rode my bike all over town, even up Appleby Line off Derry Road. That hill is still tough.

I worked in my father's business on Main Street, where I saw both the good years and the difficult ones. I learned early that behind every storefront is a family, a dream and a great deal of sacrifice. Even then, I would look at Main Street and imagine what Milton could become. I am the same person today, only now with a great deal of real-world experience.

As I got older, Milton became the place where my life unfolded. I met my wife here. We bought our first home here, raised our children here, and watched them attend the same local schools we did.

Now, as a grandfather, I look at Milton differently. I think about what we will leave behind.

Running for mayor is not a decision I take lightly. It is deeply personal.

I want our children and grandchildren to inherit a community where they feel safe, where they belong, where they can build a life, and where growth never takes away the character that makes Milton special.

There comes a time when you decide whether to simply watch change happen or step forward and help shape it. I have never been comfortable with watching from the sidelines.

For me, this is that time.

During my years on the Milton Hydro board, I kept asking myself a simple question: as Milton grows, how do we make sure the opportunities grow with it? How do we create a community where more people can build their careers close to home, support local businesses and spend more of their lives here instead of commuting somewhere else?

I started asking those questions more than a decade ago. I am still asking them today.

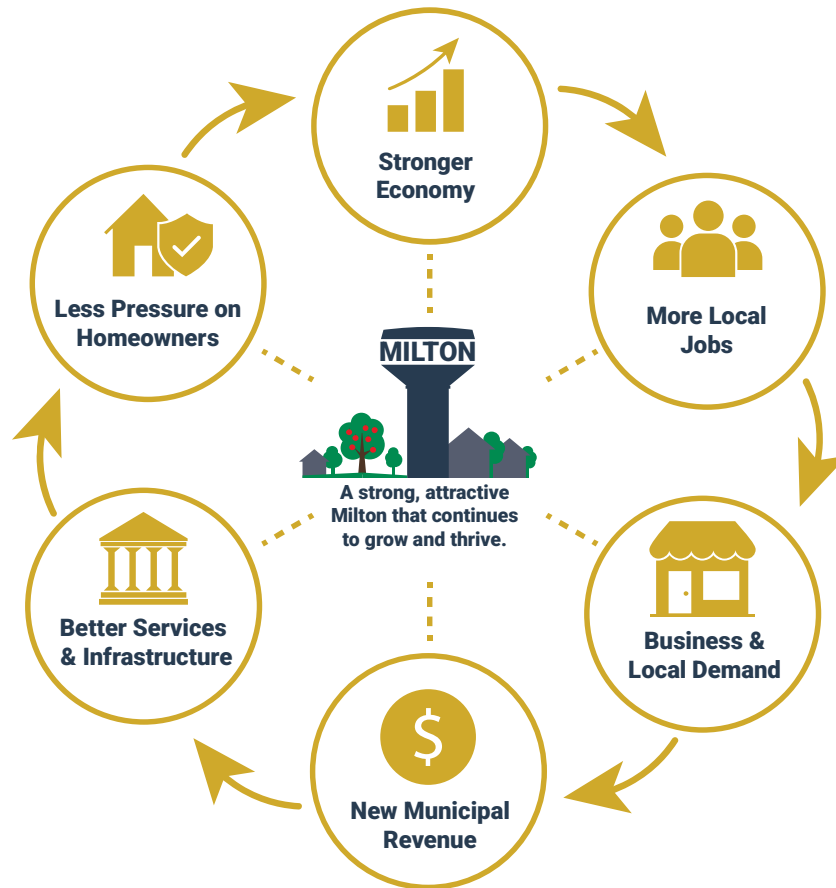
I am in this race for everyone. I am running because I believe it is time for me to give back.

Milton has given my family and me a lifetime of memories and opportunity.

I am asking for your trust and your vote because I want to help build a Milton our children and grandchildren will be proud to inherit, a community that gives them the same sense of belonging, opportunity and possibility that Milton gave my family and me.

HOW THE PLAN WORKS

Build Milton Better Is One Connected Plan



WHAT MAKES THE SYSTEM WORK



**Accountable
Leadership**



**Budget
Discipline**



**Responsible
Growth**



**Measurable
Results**

The plan begins by strengthening Milton's economic and financial foundation - while accountability, growth management and service improvement work together from day one.

One plan. One direction. A better Milton.



My Commitments as Mayor

I am making clear commitments in this campaign:

- **Continuously improve how Town Hall works.** Review how we can measurably improve services, operations and value for residents, and modernize Town operations.
- **Pursue a landmark year-round sports facility.** Bring together provincial, federal and private-sector partners to explore a major facility with pools, arenas and other year-round recreation.
- **Help By-Law Enforcement become more proactive.** Determine the tools, resources and operating changes needed to prevent problems, not simply respond to complaints.
- **Let residents measure our progress.** Create a public dashboard showing what we committed to, what is complete, what is underway and where we need to do better.
- **Community safety.** Seek appointment to the Halton Police Board so Milton's Mayor has a direct voice in regional policing priorities, accountability and community safety.
- **Improve neighbourhood parking.** Pursue safer, more practical and convenient parking solutions.
- **Find a better approach to windrows.** Explore costed, practical alternatives to snow windrows left at the end of driveways.

Each commitment will have challenges, competing priorities and difficult decisions.

But meaningful change is rarely easy, and leadership is defined by the willingness to do the hard work.

Milton Needs a Stronger Foundation

Milton has grown fast, but local jobs, municipal revenue and infrastructure have not kept pace.

Residents feel it through:

- **More pressure on homeowners**
- **More commuting and not enough local employment**
- **More strain on roads, recreation and services**
- **Neighbourhoods still waiting for promised amenities**

Build Milton Better starts by strengthening Milton's foundation: jobs, new sources of revenue, improved services and accountability.

We have entered a new era of growth in a rapidly changing world. Because of missed opportunities in the past, Milton is too often catching up instead of planning ahead.

What worked before will not be enough for what comes next. A stronger economic foundation is essential to generate the capacity and revenue needed for infrastructure, services and opportunity.



Residents want growth that improves daily life and protects affordability.

THE CHOICE IS CLEAR

We cannot allow Milton's portion of property taxes to continue rising at anything close to today's pace. We need to strengthen Milton's economic and financial foundation now, before continued increases become unsustainable for residents.

Build a Stronger Local Economy

As Mayor, I will bring my business experience to the table and work directly with our economic development team and prospective employers.

Milton should move beyond being known mainly for rapid growth and become one of Canada's most innovative, entrepreneurial and future-ready communities.

That means helping existing employers grow while attracting large and mid-sized employers in future-ready sectors. More employers mean more local careers, stronger small businesses and a broader commercial and industrial tax base.

Milton cannot build its future on housing growth alone. We need to show prospective employers that Milton is ready for the future.

A stronger local economy means more residents can work closer to home, more small businesses can grow and more income can stay in Milton.

**More jobs close to home.
Less commuting.
More income staying in Milton**

WHAT WE WILL DO

- Lead employer attraction
- Target future-ready sectors
- Make Milton easier for business
- Grow small business and local demand
- Increase the share of Milton residents working locally to 40%.

TARGET SECTORS

Advanced Manufacturing: medical devices and diagnostics, precision engineering, automotive technology, advanced electronics, clean technology and equipment, defence and security technology, and AI-enabled industrial systems.

Knowledge-Based Industries: cybersecurity, health technology, scientific R&D, data and analytics, architecture and design, AI and software, robotics and automation engineering.

Milton must be seen as an innovative and entrepreneurial municipality where the future of commerce and industry is being built.

THE OUTCOME

A larger local employment base strengthens household incomes, small-business demand and Milton's municipal tax base. The next four years are the time to build this foundation.

Create New Revenue – Protect Homeowners

Residential taxpayers should not be the default source for every new cost created by growth, inflation and service pressures.

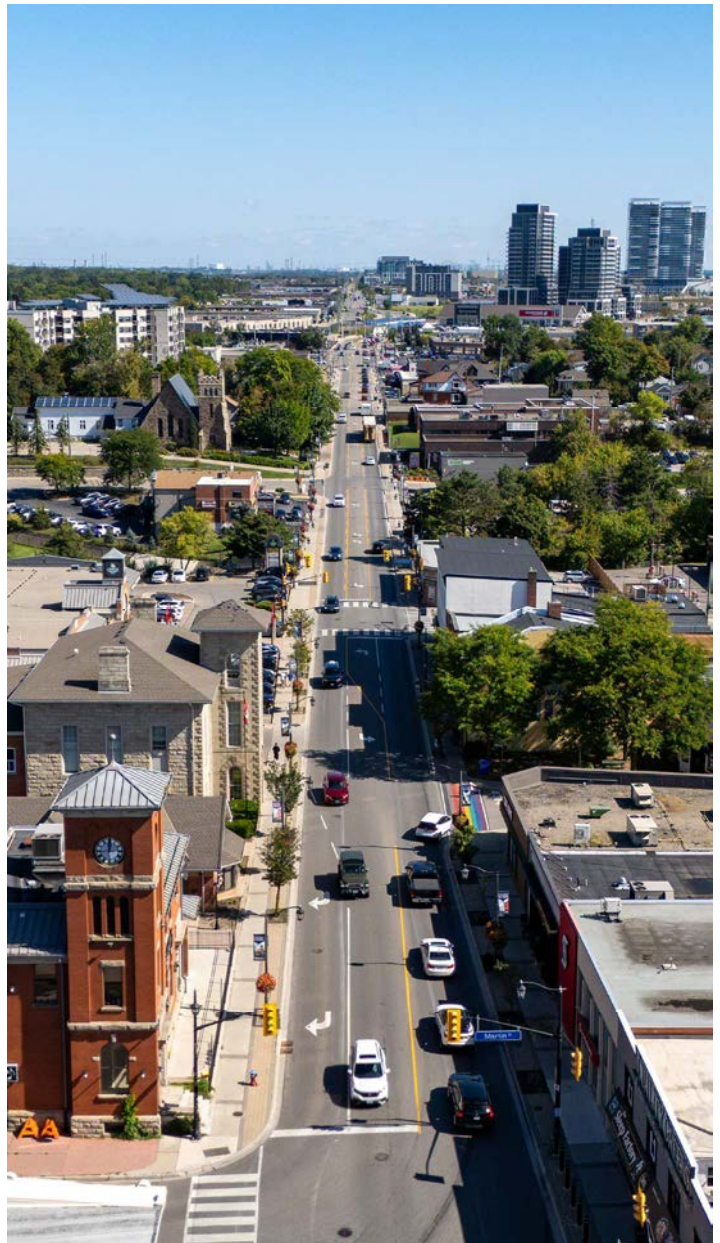
The Issues

Milton faces two linked challenges: insufficient revenue to raise service levels based on past decisions, and new policies that lock taxpayers into recurring costs.

Avoid policies that lock Milton into unnecessary long-term costs.

How do we resolve these issues?

- Expand the commercial and industrial tax base with a clear employer-attraction strategy.
- Grow responsible non-tax revenue through appropriate existing assets, such as ENDVR, a private enterprise under the same holding company as Milton Hydro; ENDVR is separate from the regulated electricity distributor and has no impact on hydro rates or bills.
- Create a four-year economic and revenue action plan.
- Maintain budget discipline and demand measurable value from procurement through execution.
- Avoid recurring costs that do not deliver clear value.
- Evaluate services to identify where standards need to be improved.



Residents want growth that improves daily life and protects affordability.

THE GOAL

New revenue should reduce pressure on homeowners and improve services, not simply fund more unnecessary spending.

NEW REVENUE. LESS PRESSURE ON HOMEOWNERS.



Residents want growth that improves daily life and protects affordability.

Better Services – Responsible Growth

Leading successful organizations has taught me that improvement must be continuous and measurable. Economic development and new revenue are a means to an end: safer streets, reliable services, stronger neighbourhoods and growth that works for residents.

EVERYDAY SERVICES

- Improve transit and keep pressing for all-day GO service
- Make streets and public spaces safer
- Modernize seasonal services
- Keep recreation, parks and libraries within reach
- Protect culture, heritage and the arts
- Give By-Law Enforcement the tools and resources to act
- Work with police and fire services to ensure the right level of local presence, oversight and protection

RESPONSIBLE GROWTH & MANAGEMENT

- Tie growth to infrastructure and services with clear timelines
- Build for long-term value through resilient design and asset management
- Protect the environment and rural Milton
- Lead in innovation and future-ready investment
- Leverage appropriate Town assets for long-term non-tax revenue
- Be cautious of path-dependent policies that create unnecessary long-term costs

Data Centres	CN Intermodal	Campbellville Quarry
Work with planning and the provincial framework to review any data centre applications. Prioritize Milton's employment lands for job-rich uses that generate meaningful employment, investment and long-term municipal value.	Work to mitigate truck traffic, environmental risks, and quality-of-life impacts.	Continue opposition and ask the Premier to ensure the proposed quarry receives the highest level of scrutiny through the environmental assessment process.



Accountable Leadership. Measurable Results.

Milton needs a mayor who connects priorities, budgets and municipal work, engages our diverse community and is accountable for results.

It begins with an inspiring shared vision - one the community can understand and work toward together.

We will:

- Set clear executive priorities
- Connect commitments to funding, timelines and service standards
- Publish a resident performance scorecard
- Use evidence, forecasting and technology to drive continuous improvement

A NEW ERA FOR MILTON

Milton's recent history has been shaped by rapid population growth. The next era must be about prosperity, quality of life and a stronger foundation.

I am running for Mayor to change how Milton earns, invests and delivers—with more local jobs, new revenue, better services, responsible growth and accountable leadership.

I will ensure the highest standards of governance are upheld, with a clear focus on the business of managing the Town of Milton.

I want a Milton where everyone has the opportunity to belong, contribute and thrive—socially, culturally and economically.

The next four years are the first phase of how we Build Milton Better.

MORE JOBS. NEW REVENUE. BETTER SERVICES. LESS PRESSURE ON HOMEOWNERS.

IT IS TIME TO BUILD MILTON BETTER.



LET'S MAKE MILTON BETTER TOGETHER

For our children. For our grandchildren. For everyone who will one day call Milton home.

GEORGE MINAKAKIS — FOR — MAYOR

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